## Internal Audit Work 2016-17 (as at 6<sup>th</sup> November 2017)

This appendix complements the summary outcome of final reports as presented above.

## **Progress against the plan – Summary**

| No of<br>Reviews | Fieldwork | Draft Report | Final Report | Completed |
|------------------|-----------|--------------|--------------|-----------|
| 60               | 0         | 5            | 16           | 39        |
|                  | -         | 8%           | 27%          | 65%       |

## Progress against the plan - Detail

|    |                     |                                       |              |           | Recommendations |   |       | Recommendations |   |          |   |       |  |  |
|----|---------------------|---------------------------------------|--------------|-----------|-----------------|---|-------|-----------------|---|----------|---|-------|--|--|
|    |                     |                                       |              |           |                 | M | ade** |                 |   | Agreed** |   |       |  |  |
| No | Department          | Main Audit Review                     | Status *     | Assurance | R               | Α | G     | Total           | R | Α        | G | Total |  |  |
|    | Corporate           | Emergency Planning                    | Deferred     | -         | -               | - | -     | -               | - | -        | - | -     |  |  |
| 1  | Corporate           | Project Management                    | Completed    | Amber     | 0               | 2 | 0     | 2               | 0 | 2        | 0 | 2     |  |  |
|    | Corporate           | IT Data Management                    | Deferred     |           | -               | - | -     | -               | • | -        | - | -     |  |  |
| 2  | Corporate           | IT Cyber Security – High Level Review | Superseded   |           |                 |   |       |                 |   |          |   |       |  |  |
| 3  | Corporate           | IT Cyber Security – SekChek           | Completed    | Red       | 1               | 7 | 3     | 11              | 1 | 7        | 3 | 11    |  |  |
|    | Corporate           | Risk Management                       | Deferred     |           | -               | - | •     | -               | ı | -        | - | -     |  |  |
| 4  | Corporate           | Safeguarding                          | Final Report | Amber     | 0               | 2 | 3     | 5               | 0 | 2        | 3 | 5     |  |  |
| 5  | Corporate           | DBS Checks                            | Draft Report |           |                 |   |       |                 |   |          |   |       |  |  |
| 6  | Town Clerks         | Electoral Registration                | Draft Report |           |                 |   |       |                 |   |          |   |       |  |  |
| 7  | Town Clerks         | Bridge Trust Grants                   | Completed    | Green     | 0               | 0 | 0     | 0               | 0 | 0        | 0 | 0     |  |  |
| 8  | Town Clerks         | Pay and Reward                        | Final Report | Green     | 0               | 0 | 2     | 2               | 0 | 0        | 2 | 2     |  |  |
| 9  | Town Clerks         | Guildhall Club Accounts               | Completed    | Green     | 0               | 0 | 0     | 0               | 0 | 0        | 0 | 0     |  |  |
| 10 | Town Clerks         | EDO – Supporting Businesses           | Completed    | Green     | 0               | 0 | 3     | 3               | 0 | 0        | 3 | 0     |  |  |
| 11 | Chamberlain         | Budget Management                     | Final Report | Amber     | 0               | 2 | 2     | 4               | 0 | 2        | 2 | 4     |  |  |
| 12 | Chamberlain         | Payroll                               | Draft Report |           |                 |   |       |                 |   |          |   |       |  |  |
| 13 | Chamberlain         | Accounts Receivable                   | Final Report | Amber     | 0               | 3 | 1     | 4               | 0 | 3        | 1 | 4     |  |  |
| 14 | Chamberlain         | VAT Management                        | Completed    | Amber     | 0               | 4 | 7     | 11              | 0 | 4        | 7 | 11    |  |  |
| 15 | Chamberlain         | Procurement Cards                     | Completed    | Green     | 0               | 2 | 4     | 6               | 0 | 2        | 4 | 6     |  |  |
| 16 | Information Systems | IT Contract Management                | Final Report | Red       | 1               | 2 | 0     | 3               | 1 | 2        | 0 | 3     |  |  |

|    | Recommendations  Made**         |   |              |           |   | Recommendations<br>Agreed** |   |       |   |   |   |       |
|----|---------------------------------|---|--------------|-----------|---|-----------------------------|---|-------|---|---|---|-------|
| No | Department                      | Main Audit Review   | Status *     | Assurance | R | Α                           | G | Total | R | Α | G | Total |
|    | Information Systems             | Oracle Property Manager Module Application Review               | Deferred     |           |   |                             |   |       |   |   |   |       |
| 17 | Information Systems             | City Procurement Application Review                             | Final Report | Green     | 0 | 0                           | 6 | 6     | 0 | 0 | 6 | 6     |
| 18 | Information Systems             | Asset Management  | Completed    | Red       | 2 | 8                           | 2 | 12    | 2 | 8 | 2 | 12    |
| 19 | Open Spaces                     | Repairs and Maintenance   | Final Report | Amber     | 0 | 1                           | 0 | 1     | 0 | 1 | 0 | 1     |
| 20 | Markets and Consumer Protection | Spitalfields Market Forklift Truck Safety and Permit Management | Completed    | Green     | 0 | 0                           | 0 | 0     | 0 | 0 | 0 | 0     |
| 21 | Markets and Consumer Protection | Key Performance Monitoring                                      | Completed    | Green     | 0 | 0                           | 2 | 2     | 0 | 0 | 2 | 2     |
| 22 | Children & Community Services   | Housing Asset Management Strategy                               | Completed    | Green     | 0 | 0                           | 1 | 1     | 0 | 0 | 1 | 1     |
| 23 | Children & Community Services   | Service Charges (Housing and BE)                                | Completed    | Amber     | 0 | 1                           | 5 | 6     | 0 | 1 | 5 | 6     |
| 24 | Children & Community Services   | Contract Management and Commissioning                           | Completed    | Amber     | 0 | 3                           | 4 | 7     | 0 | 3 | 4 | 7     |
| 25 | Children & Community Services   | Rough Sleepers  | Completed    | Green     | 0 | 1                           | 2 | 3     | 0 | 1 | 2 | 3     |
| 26 | Children & Community Services   | Education Strategy – position statement                         | Completed    | n/a       | 0 | 0                           | 0 | 0     | 0 | 0 | 0 | 0     |
| 27 | Children & Community Services   | Sir John Cass School – School's Financial Value Standard        | Completed    |           | - | -                           | - | -     | - | - | - | -     |
| 28 | City Surveyors                  | Geared Ground Rents   | Final Report | Amber     | 0 | 3                           | 2 | 5     | 0 | 3 | 2 | 5     |
| 29 | City Surveyors                  | Asset Disposals and Capital Receipts                            | Final Report | Green     | 0 | 0                           | 2 | 2     | 0 | 0 | 2 | 2     |
| 30 | Built Environment               | Car Parks   | Completed    | Green     | 0 | 0                           | 1 | 1     | 0 | 0 | 1 | 1     |
| 31 | Built Environment               | Planning Control  | Completed    | Green     | 0 | 0                           | 0 | 0     | 0 | 0 | 0 | 0     |
| 32 | Built Environment               | Building Control  | Final Report | Amber     | 0 | 2                           | 1 | 3     | 0 | 2 | 1 | 3     |
| 33 | Built Environment               | Change Control (Cleansing and Waste Disposal)                   | Completed    | Green     | 0 | 0                           | 1 | 1     | 0 | 0 | 1 | 1     |
| 34 | Culture, Heritage and Libraries | City Information Centre   | Completed    | Amber     | - | 2                           | 1 | 3     | - | 2 | 1 | 3     |

|    |  |                                     |              |           | R | ecomi<br>M | menda<br>lade** | ations | Re |   | mend<br>greed | ations<br>** |
|----|--|-------------------------------------|--------------|-----------|---|------------|-----------------|--------|----|---|---------------|--------------|
| No | Department                             | Main Audit Review                   | Status *     | Assurance | R | Α          | G               | Total  | R  | Α | G             | Total        |
| 35 | Culture, Heritage and Libraries        | Library Book and Audio Video Stock  | Completed    | Amber     | - | 4          | 4               | 8      | -  | 4 | 4             | 8            |
| 36 | Mansion House                          | Security Contract Management        | Completed    | Green     | 0 | 1          | 1               | 2      | 0  | 1 | 1             | 2            |
| 37 | Mansion House                          | Annual Plate Review                 | Completed    | Green     | - | -          | -               | -      | -  | - | -             | -            |
| 38 | City of London Police                  | Standard Operating Procedures       | Completed    | Amber     | - | 1          | 5               | 6      | -  | 1 | 5             | 6            |
| 39 | City of London Police                  | Budget Monitoring                   | Final Report | Amber     | 0 | 4          | 2               | 6      | 0  | 4 | 2             | 6            |
| 40 | City of London Police                  | Economic Crime Academy              | Completed    | Amber     | - | 5          | 1               | 6      | -  | 5 | 1             | 6            |
| 41 | City of London Police                  | Community Consultation              | Completed    | Amber     | - | 1          | -               | 1      | -  | 1 | -             | 1            |
| 42 | City of London Police                  | Grant Audits                        | Final Report | Green     | 0 | 0          | 0               | 0      | 0  | 0 | 0             | 0            |
|    | City of London Police                  | Action Awareness                    | Deferred     |           |   |            |                 |        |    |   |               |              |
| 43 | City of London Police                  | Governance Framework                | Final Report | Amber     | 0 | 2          | 3               | 5      | 0  | 2 | 3             | 5            |
| 44 | City of London Police                  | Income Streams and Generation       | Final Report | Green     | 0 | 0          | 0               | 0      | 0  | 0 | 0             | 0            |
|    | City of London<br>Freemans School      | TBC                                 | Deleted      |           |   |            |                 |        |    |   |               |              |
|    | City of London<br>Schools              | TBC                                 | Deleted      |           |   |            |                 |        |    |   |               |              |
|    | City of London<br>School for Girls     | TBC                                 | Deleted      |           |   |            |                 |        |    |   |               |              |
|    | Guildhall School of<br>Music and Drama | Strategic Planning                  | Deferred     |           |   |            |                 |        |    |   |               |              |
|    | Guildhall School of<br>Music and Drama | Income Generation                   | Deferred     |           |   |            |                 |        |    |   |               |              |
| 45 | Guildhall School of<br>Music and Drama | Succession Planning                 | Final Report | Amber     | 0 | 2          | 4               | 6      | 0  | 2 | 4             | 6            |
| 46 | Guildhall School of<br>Music and Drama | Satellite Site Operations           | Completed    | Amber     | 0 | 4          | 0               | 4      | 0  | 4 | 0             | 4            |
| 47 | Barbican Centre                        | Major Incident, Security and Safety | Completed    | Green     | 0 | 0          | 1               | 1      | 0  | 0 | 1             | 1            |
| 48 | Barbican Centre                        | Catering                            | Completed    | Amber     | 0 | 3          | 2               | 5      | 0  | 3 | 2             | 5            |
|    | Barbican Centre                        | Customer Experience                 | Deferred     |           |   |            |                 |        |    |   |               |              |
| 49 | Barbican Centre                        | Car Parking System                  | Completed    | Green     | 0 | 1          | 2               | 3      | 0  | 1 | 2             | 3            |
| 50 | Corporate                              | Procurement Compliance c/fwd        | Completed    | Green     | - | -          | 1               | 1      | -  | - | 1             | 1            |

|    |                                    |  |              |                  | Recommendations<br>Made** |   |   | Re    | Recommendations<br>Made** |   |   |       |
|----|------------------------------------|--|--------------|------------------|---------------------------|---|---|-------|---------------------------|---|---|-------|
| No | Department                         | Main Audit Review  | Status *     | Assurance<br>*** | R                         | Α | G | Total | R                         | Α | G | Total |
| 51 | Corporate                          | DCCS Departmental Review c/fwd   | Completed    | Green            | -                         | 1 | 6 | 7     | -                         | 1 | 6 | 7     |
| 52 | Children and<br>Community Services | Barbican Estates Car Parks – Strategic<br>Review (Consultancy review – no<br>assurance rating given) | Completed    | n/a              | 0                         | 1 | 2 | 3     | 0                         | 1 | 2 | 3     |
| 53 | Open Spaces                        | Epping Forest Deer Sanctuary   | Final Report | Amber            | 0                         | 3 | 3 | 6     | 0                         | 3 | 3 | 6     |
| 54 | City Surveyors                     | Directly Managed Property Leases   | Completed    | Amber            | 0                         | 3 | 1 | 4     | 0                         | 3 | 1 | 4     |
| 55 | Barbican Centre                    | Consultancy Payments and Exhibition Halls  | Completed    | Amber            | 0                         | 4 | 3 | 7     | 0                         | 4 | 3 | 7     |
| 56 | Culture, Heritage & Libraries      | Monument Cash Reconciliation and Security  | Completed    | Amber            | 0                         | 5 | 2 | 7     | 0                         | 5 | 2 | 7     |
| 57 | Markets & Consumer<br>Protection   | Spitalfields Market – Code of Conduct  | Completed    | Green            | 0                         | 0 | 1 | 1     | 0                         | 0 | 1 | 1     |
| 58 | City of London Police              | Salary Overpayments  | Final Report | Amber            | 0                         | 4 | 0 | 4     | 0                         | 4 | 0 | 4     |
| 59 | Open Spaces                        | Epping Forest Deer Sanctuary   | Final Report | Amber            | 0                         | 3 | 3 | 0     | 0                         | 3 | 3 | 0     |
| 60 | Corporate                          | Recommendations Follow-up  | Completed    | n/a              | -                         | - | - | -     | -                         | - | - | -     |

<sup>\*</sup> Status definitions \_ Fieldwork + Formal TOR Issued. Draft = Formal draft report issued. Final = Review complete and final report issued

<sup>\*\*</sup> Only completed once final report has been issued.

## **Performance Indicators**

| Performance Measures   | Target   | Actual                |
|--|--|-----------------------|
| 1 Completion of audit plan   | 95% of planned audits completed to draft report stage by end of plan review period (31 March 2017)       | 100%                  |
| 2 Timely production of draft report  | Average time taken to issue draft reports within 28 days of end of fieldwork i.e. exit meeting date.     | 20 days               |
| 3 Timely response to draft report  | Average time taken to obtain a full management response within 28 days of the draft report being issued. | 25 days               |
| 4 Timely issue of final report   | Average time taken to finalise the review within 7 working days on full response from management         | 6 days                |
| 5 Customer satisfaction  | Through key question on post audit surveys – target 90%  | <5 responses received |
| 6 Percentage (%) of audit section staff with relevant professional qualification | Target 75%   | 78%                   |